
Military Course Work

This is an updated section on military course work. If not listed here, please check with the MSA office to determine transferability.

❖ Military Course Work

A) Course work taken at non-accredited institutions, such as military schools, may be transferred in for ELECTIVE credit under the following conditions:

- 1) The course must have been evaluated by ACE and recommended for graduate credit.
- 2) The competency recommended by ACE must be appropriate to the degree program.
- 3) The course must meet the usual criteria for transfer credit (see transfer credit section).

The ACE Military Guides can be found at <http://militaryguides.acenet.edu> and the ACE National Guide to Credit for Workforce Training is found at <https://www.acenet.edu/NationalGuide>. These are free Web sites.

An example:

Squadron Officer's School – Resident Version Only
Maxwell AFB, AL; 7 weeks; 8/89 – present
AF-2203-0055

ACE recommendation: Three semester credits in leadership/managerial human relations. Transfers in to CMU as MSA CRED: Leadership/Human Relations (3)
This course may be used as an elective, only.

If the MSA director has not reviewed the curriculum, ACE evaluated courses come in as electives, not as specific courses.

B) Course work taken at military installations, which have been evaluated by the MSA director, can come in as elective and/or specific CMU course credit depending on the curriculum and the year in which the student took the course.

This is currently true of the resident version of *Command and General Staff* (CGS), offered at Fort Leavenworth; *Army Management Staff College* and *Defense Systems Management College*, both at Fort Belvoir; and *Army Logistics Management College*, offered at Fort Lee and *Air University* courses (to 10/99) offered at Maxwell Air Force Base (see below).

❖ **Command and General Staff College, Fort Leavenworth, KS**

The U.S. Army Command and General Staff School educates and trains intermediate level Army Officers, International Officers, Sister Service Officers, and Interagency leaders prepared to operate in full spectrum Army, joint, interagency, and multinational operations as field grade commanders and staff officers.

The CGSOC curriculum has changed over the years, resulting in changes in the specific courses and the number of credits which may be transferred into the CMU MSA degree program. The following information is presented chronologically. Use the following tables to determine what transfer credits should be requested by the academic advisor for students taking the various versions of CGSOC.

Command and General Staff Officer Course (1-250-C2)

CGSOC (1996-2003)

MSA 675: Strategic Policy Administration (3) (C500)
MSA CRED: Leadership and Communication (3 elective credits) (C700) OK as HRA concentration course
MSA CRED: Operations and Planning (3 elective credits) (C300) OK as 5th IRM concentration course

Students must receive a B or better in each course.

CGSOC Elective Courses (1996-2003)

Students must receive a B or better in the course:

<i>CGSOC Elective</i>	<i>CMU Transfer Credit Award</i>
C400, Resource Planning and Force Management and A432, Advanced Financial Management	PSC 713, Public Budgeting and Finance (3 credits)
A989, Diplomatic Instrument of Power and A527, Foreign International Defense	PSC 515, Comparative Public Policy (3 credits)
A458, Manning and Personnel Service Support Seminar and A713, Military Ethics Seminar	MSA CRED: Personnel Support (3 credits) – OK as a valid Human Resources Admin. concentration course
A451, Topics in Operational Decision Making and A453, Quantitative Methods in Personnel and Logistics	MSA 640: Quantitative Applications in Administrative Decision Making (3 credits)
A418, Prairie Warrior Corps Logistics Planning Seminar	MSA CRED: Logistics (3 credits)
A714, Improving Your Military Decision Making Skills	MSA CRED: Leadership Skills (3 credits) Students must take two of the following: A714, A716, or A717 – OK to use as a valid Leadership concentration course
A716, Leading the Army Through Change	
A717, Transformational Leadership	

Command and General Staff Officer's Course (Extended Classroom Version "M" Designators) (1-250-C3)

Students who average 80% or better in the appropriate modules, can transfer in the following credits:

<i>Effective date</i>	<i>Course Number</i>	<i>CMU transfer credit award</i>	<i>Program plan usage</i>
January 1997-present	M300 series	MSA CRED: Operations Planning (3 credits)	Elective course on most concentrations (OK as 5th IRM course)
	M500 series	MSA 675: Strategic Policy Administration (3 credits)	MSA core
	M700 series	MSA CRED: Leadership and Communication (3 credits)	OK as valid HRA or Leadership concentration course

Up to nine credits may be used on the student's program plan, depending on the student's concentration. To determine if a series can be used, we will average the grades for each series of

courses. We will average the 300 level courses, the 500 level courses, and the 700 level courses independent of the other series. Each course series must average out to 80% or above in order to be eligible for transfer credit. Also, they must be a student in “good standing” with an overall average of 80% or more.

Command and General Staff Officer’s Course – Correspondence Option “S” designators (1-250-C3)

This version is offered by correspondence only and is not eligible for graduate transfer credit. The transcript will list each module with an “S” designator.

Command and General Staff (1-250-C4)

Students take Phase I (August – December) only, of Command and General Staff. Credit is given based on the modules taken by the student. Starting with the 1998-99 version, the schedule for CGS components changed. Students who take Phase I will also be eligible for the same nine credits of transfer credit as students taking 1-250-C2. Students must achieve a “B” or better in the appropriate modules; C300, C500, and C700. For students taking earlier versions, please note that the transfer credit award will be less than that given to students completing the one year Command and General Staff.

Combined Arms and Services Staff School (1-250-C10)

The *Combined Arms and Services Staff School* (CAS³), also located at Command and General Staff College, offers 1-250-C10. See the table below for the transfer credit award.

CAS³ 9-week resident and 6-week resident and non-resident course

<i>Effective date</i>	<i>Course number</i>	<i>CMU transfer credit award</i>	<i>Program plan usage</i>
Course starting October 1996- May 2004	Resident CAS ³ 6-week version	MSA CRED: HR Development (3 credits)	Can be used as a valid GA, HRA, or Leadership concentration course
Course starting January 1997- May 2004	Non-resident CAS ³ 6-week version	MSA CRED: HR Development (3 credits)	Can be used as a valid GA, HRA, or Leadership concentration course

Note: CAS³ is no longer available after May 2004.

CAS³ no longer exists in any form. There will be branch specific captains career courses that include elements taught in CAS³. There is no longer a standard course. Branch specific courses will be evaluated on a case by case basis and credit awarded based on ACE recommendations. Credit is only awarded if the ACE recommendation is for graduate credit and the credit is applicable to the student's program.

❖ **CGSOC Intermediate Level Education**

Beginning in 2002-2003, CMU began awarding graduate credit for the Army's new CGSOC Intermediate Level Education curriculum.

02-03 and 03-04

<i>Course #</i>	<i>Title</i>	<i>CMU Transfer Award</i>	<i>Program Plan Usage</i>
C100 H100 C999	Foundations History End of Course Exercise	MSA CRED: Critical Reasoning (3 credits)	Can be used as a valid GA, HRA, or Leadership concentration course
C200	Strategic Studies	MSA 675	MSA core course
C300 C400	Operation Studies Tactical Studies	MSA CRED: Operations Planning (3 credits)	Floating Elective
L100 F100	Leadership Force Management	MSA CRED: Leadership (3 credits)	Can be used as a valid GA, HRA, or Leadership concentration course
C200 C300 C400	Strategic Studies Operational Studies Tactical Studies	MSA CRED: Ethics, Diversity, & Communication (3 credits)	Can be used as a valid GA, HRA, or Leadership concentration course

Students must earn a “B” or a “P” in each module and have an overall GPA of 3.00 or better.

04-05, 05-06, and 06-07 versions (15 credits available)

<i>ILE Module</i>	<i>Title</i>	<i>CMU Transfer Award</i>	<i>Program Plan Usage</i>
C200	Strategic Studies	MSA 675: Strategic Policy Administration (3 credits)	MSA core course
C300	Operational Studies	MSA CRED: Operations Planning (3 credits)	Floating Elective or PSC 566 substitute on PA concentration
L100 + C999	Leadership End of Course Exercise	MSA CRED: Leadership (3 credits)	Can be used as a valid GA, HRA, Leadership or PA (substitutes for PSC 785) concentration course
F100 C400 H100	Force Management Tactical Studies Transformation in the Shadow of Global Conflict	MSA CRED: Org Transformation (3 credits)	Can be used as a valid GA, HRA, or Leadership concentration course or as a floating elective on the PA concentration
C100	Foundations	MSA CRED: Critical Reasoning (3 credits)	Can be used as a valid GA, HRA, or Leadership concentration course.

Students must earn a “B” or a “P” in each module and have an overall GPA of 3.00 or better.

07-08 version

Although there are no significant changes in the content of Intermediate Level Education common core courses for 07-08, the lessons have been reordered into new blocks. The exact configuration should be available with the evaluation of the 08-09 curriculum. *Please note, however, that, the transfer credit award for the 07-08 academic year remains the same as previous years:*

<i>CMU Award for ILE common core courses</i>	<i>Program Plan Usage</i>
MSA 675: Strategic Policy Administration	MSA Core Course
MSA CRED: Operations Planning	Floating Elective or PSC 566 substitute on PA concentration
MSA CRED: Leadership	Can be used as a valid GA, HRA, Leadership or PA (substitutes for PSC 785) concentration course
MSA CRED: Org. Transformation	Can be used as a valid GA, HRA, or Leadership concentration course or as a floating elective on the PA concentration
MSA CRED: Critical Reasoning	Can be used as a valid GA, HRA, or Leadership concentration course

Students must earn a “B” or a “P” in each module and have an overall GPA of 3.00 or better. PA concentration students should not take PSC 566 or PSC 785. 12 credits are available to PA concentration students.

How to differentiate between resident and nonresident versions of CGSOC

For the resident version, the transcript will indicate “*Attended* USA CGSOC (1-250-ILE)” or “*Attended* USACGSOC 1-250-ILE (CC) (P).” Dates of attendance will be less than one year as the ILE common core courses are taken in resident at Fort Leavenworth from August to December (transcript will show August to June) or from February to June (transcript will show February to December). Students taking the ILE common core at a “course location” such as Fort Belvoir, Fort Lee, or Fort Gordon are also considered as taking the resident version with the word “Attended” on the transcript. Those transcripts are typically for a three month period, such as June to September or March to June.

As previously noted, credit is available for “M” designator courses in the extended classroom version of CGSOC. Modules of the legacy version taken by correspondence have an “S” designator. The transcript lists the course number as 1-250-C3.

The Department of Distance Education at CGSOC offers non-resident versions of the ILE common core. There are classroom versions offered through the Reserve Services. There is also a web-based version. Although this web-based version utilizes Blackboard, there are no requirements for student to faculty or student to student interaction. Unlike CMU Online classes, students do not begin and end a course together, but progress through at different rates. Therefore, the web-based version of ILE is considered to be comparable to a correspondence course and is not eligible for graduate transfer credit. The transcripts for both nonresident versions will have the notation *Participated* in the Nonresident Command and Staff Officers Course. Since the transcript does not differentiate between the web-based version and the Reserve Services classroom version, the transfer credit clerk will contact the Department of Distance Education to confirm the version taken by the student.

Partial credit may be available if a student has a combination of web-based and classroom.

❖ **Army Management Staff College**

Army Management Staff College

Fort Belvoir's Army Management Staff College, resident (AMSC-0001) version (May 1997 – July 2004) transfers in as fifteen credits, depending on the student's program:

- MSA 620: Effective Administration and Organizational Behavior (3)
- PSC 514: American Public Policy Making (3)
- PSC 711: Public Personnel Administration Practice (3)
- MGT CRED: Logistics Management (6 elective credits)

The non-resident version (AMSC-0002) (January 1992 – July 2004) transfers in as fifteen credits, depending on the student's program:

- MSA 620: Effective Administration and Organizational Behavior (3)
- PSC 514: American Public Policy Making (3)
- PSC CRED: International Relations (3 elective credits)
- MGT CRED: Logistics Management (6 elective credits)

Fort Belvoir's Army Management Staff College, resident version and non-resident (AMSC-0005) version (August 2004 – **April 2007**) transfers in as nine credits, depending on the student's program:

- MSA 620: Effective Administration and Organizational Behavior (3)
- PSC 514: American Public Policy Making (3)
- PSC 711: Public Personnel Administration Practice (3 elective credits)

Note: For students admitted to CMU starting January 2007 and taking the SBLM course after July 2004, nine credits are available as noted above. For students admitted to CMU prior to January 2007 and having completed the SBLM course, use the earlier award for 15 credits.

Evaluated in the ACE National Guide to Credit for Workforce Training. **AMSC-0005 is currently under review by ACE.**

Advanced Program Management (PMT 302)

Fort Belvoir's *Advanced Program Management* course (taken after June 1995 – **August 2002**) transfers in as nine credits, depending on the student's program:

- MSA 610: Environments in Administration (3)
- MSA 634: Managerial Accounting Concepts (3) *or*
- MSA 635: Financial Management (3)
- MSA CRED: Systems Acquisition Management (3) OK as 5th IRM concentration course

Note: ACE (DD-1408-0018) has an end-date on this course of August 2002. The course has been replaced by the Program Management Office course (PMT 352). Only 3 semester hours in acquisitions management is recommended by ACE for PMT 352 (DD-1408-0046).

❖ **Army Logistics Management College**
Army Logistics Management College

Course	Year of Course Work	Student Eligible to Receive: (Actual amount able to be used on the program plan depends upon each individual student's concentration, bulletin year, and the courses already taken.)
Combined Logistics Captains Career Phase 1 AR 1408-0283	October 1999 – present	Phase I: MSA CRED: Supervision and Training Skills (3 elective credits) OK as valid HRA or Leadership concentration course
Quartermaster Captains Career <i>(formerly Combined Logistics Captains Career)</i> Phase 3 AR-1408-0284	October 1999 – present	Phase III: MGT CRED: Logistics Management (3 elective credits) OK as 5th IRM concentration course
Logistics Executive Development Course AR-1405-0211	January 1998 – present	MSA 640: Quantitative Applications in Administrative Decision Making (3) ECO CRED: Managerial Economics (3 elective credits) MGT CRED: Acquisitions Management (3 elective credits)
Materials Acquisition Management Course AR-1408-0122	January 1984 – September 2002	MGT CRED: Contract Management (2 elective credits) FIN CRED: Financial/Cost Management (2 elective credits) MSA CRED: Research/Development (1 elective credit)
Operations Research Systems Analysis Military Applications Course AR-1402-0164	January 1993 – December 2002	MSA 640: Quantitative Applications in Decision Making (3) MSA CRED: Operations Research (3 elective credits)
ORSA Military Applications Phase II AR 1402-0222	January 2003 – present	MSA 640: Quantitative Applications in Decision Making (3) MSA CRED: Operations Research (3 elective credits)

❖ **Air University (Maxwell Air Force Base)**

In June 2004, Air University received regional accreditation. This accreditation covers master's degree programs offered through the Air War College and the Air Command and Staff College. The MSA office has not evaluated course materials for the resident versions of Air War College or Air Command and Staff College. Please remember that students may only transfer 6 credits from a completed master's degree. Students should supply course materials for the specific course(s) identified for transfer credit evaluation.

Transfer credit for the non-resident versions of Air War College and Air Command and Staff College as well as the Professional Military Comptroller School and the Squadron Office School are still based on ACE evaluations.

Professional Military Comptroller Course

Air University's *Professional Military Comptroller Course*, (1991 – **November 2004**) (AF-1408-0099) transfers in as six credits, depending on the student's program. Successful completion of the course is considered to be equivalent to a "B" or better on the graduate level.

MSA 634, Managerial Accounting Concepts (3 credits)

ECO CRED: Managerial Economics (3 credits)

The *Professional Military Comptroller Course* was replaced by the Defense Financial Management Course (October 2004 – Present) (AF-1408-0150). The course is quite different in content. ACE recommends 4 credits in leadership or management. This course transfers in as:

MSA CRED, Leadership in Financial Management (3 credits)

Air Command and Staff College Resident version

Air University's *Air Command and Staff College, resident version* (1991 – **October 1999**) (AF-1511-0010) transferred in as nine credits, depending on the student's program. Successful completion of the course is considered to be equivalent to a "B" or better on the graduate level.

MSA 675, Strategic Policy Administration (3 credits)
MSA CRED, Leadership (3 credits)
MSA CRED, Operations Planning (3 credits)

Note: ACE recommendations on some Air University courses have an end date of October 1999. Transfer credit for students who attended the resident version of Air Command and Staff College after October 1999 and before June 2004 will be handled on a case by case basis.

Air Command and Staff College Non-resident Seminar program

Air University's *Air Command and Staff College, non-resident seminar program* (8/89 – **5/02**) (AF-1511-0009) transferred in as six credits, depending on the student's program. Since the MSA director has not evaluated the course content and method of instruction and evaluation at any site other than at Maxwell Air Force Base, only credit based on the ACE evaluation will be granted for the non-resident version. Successful completion of the course is considered to be equivalent to a "B" or better on the graduate level.

MSA CRED, Defense Resource Management (6 credits)

Air Command and Staff College Distance Learning program

Air University's *Air Command and Staff Distance Learning Program* (6/02 – present) (AF-1511-0015) is offered either by correspondence or through student-led seminars. No credit is available for this version of Air Command and Staff College.

Air War College

Air University's *Air War College* (1991 – **October 1999**) (AF-1511-0011) transferred in as nine credits, depending on the student's program. Successful completion of the course is considered to be equivalent to a "B" or better on the graduate level.

MSA 675, Strategic Policy Administration (3 credits)
MSA CRED, Leadership (3 credits)
MSA CRED, Operations Planning (3 credits)

Note: ACE recommendations on some Air University courses have an end date of October 1999. Transfer credit for students who attended the resident version of Air War College after October 1999 and before June 2004 will be handled on a case by case basis.

Air War College Non-resident Seminar

Air University's *Air War College, non-resident seminar* (1/96 – present) (AF-1511-0016) is offered through correspondence. No credit is available.

Air War College Non-resident Correspondence program

No credit is available for the Non-resident Correspondence version of Air War College (1/96 – present) (AF-1511-0014).

Squadron Officer School

Air University's *Squadron Officer School* (8/89 – present) (AF-2203-0055) transfers in as three credits, depending on the students program. Successful completion of the course is considered to be equivalent to a “B” or better on the graduate level.

MSA CRED, Leadership/Human Relations (3 credits)

Squadron Officer School Non-resident and Squadron Officer Distributed Learning

No credit is available for the non-resident (8/89 – 12/00) (AF-2203-0056) and distributed learning (1/01 – present) (AF-2203-0056) versions of Squadron Officer School which are completed by correspondence.

Joint Forces Staff College, Norfolk, VA

Joint and Combined Staff Officer Course (DD-0326-0002)

(1/99 – present)

Concentration	Transfer credit award	Use on concentration
General Admin.	MSA CRED: Org. Planning	Valid GA course
	MSA CRED: International Relations	Elective (one of the two substitutes)
	MSA CRED: Ops Analysis/Mgmt.	Elective (one of the two substitutes)
HRA	MSA CRED: Org. Planning	Valid HRA course
	MSA CRED: International Relations or Ops Analysis/Mgmt.	Floating elective
IRM	MSA CRED: Logistics	OK as 5 th IRM course
	MSA CRED: Ops Analysis/Mgmt.	Floating elective
IA	MSA CRED: International Relations	OK as IA course
	MSA CRED: Crisis Mitigation/Regional Studies	OK as IA course
	MSA CRED: Org. Planning	Floating elective
Leadership	MSA CRED: Org. Planning	OK as valid leadership course
	MSA CRED: Ops Analysis/Mgmt.	OK as valid leadership course
	MSA CRED: International Relations	Floating elective
Public Admin.	MSA CRED: Org. Planning	OK as valid PA course
	MSA CRED: International Rel. or Ops Analysis/Mgmt.	Floating elective

“Pass” is equivalent to a “B” or better on the graduate scale.

Joint and Combined Warfighting Course (DD-0326-0003)

(11/00 – present)

Concentration	Transfer credit award	Use on concentration
General Admin.	MSA CRED: Org. Planning	Valid GA course
	MSA CRED: National Security Studies	Elective (one of the two substitutes)
	MSA CRED: Ops Analysis/Mgmt.	Elective (one of the two substitutes)
HRA	MSA CRED: Org. Planning	Valid HRA course
	MSA CRED: National Security Studies or Ops Analysis/Mgmt.	Floating elective
IRM	MSA CRED: Logistics	OK as 5 th IRM course
	MSA CRED: Ops Analysis/Mgmt.	Floating elective
IA	MSA CRED: National Security Studies	OK as IA course
	MSA CRED: Org. Planning	Floating elective
Leadership	MSA CRED: Org. Planning	OK as valid leadership course
	MSA CRED: Ops Analysis/Mgmt.	OK as valid leadership course
	MSA CRED: Logistics	Floating elective
Public Admin.	MSA CRED: Org. Planning	OK as valid PA course
	MSA CRED: National Security Studies	OK as valid PA course
	MSA CRED: Ops Analysis/Mgmt.	Floating elective

“Pass” is equivalent to a “B” or better on the graduate scale.

Sheppard Air Force Base, TX

Health Services Administration course (AF-0709-0034) (11/94 – 6/05 and 7/05 – present)

ACE recommends 6 hours of graduate credit in health services administration. The following elective health services administration courses may be transferred into the MSA program:

HSC 581, Managed Care: Origins, Organizations and Operations (3 credits)

HSC 572, Quality Improvement in Health Services (3 credits)

Note: Six credits can be used if the student has 18 hours in the concentration. Remember Health Services Administration students must take HSC 507, 520, 570, and 571.

The Financial Management Officer course (AF-1401-0002) (5/92 – 4/04) and Basic Financial Management Officer course (AF-1408-0127) (1/99 – present) both come in as follows:

PSC CRED: Public Finance (3 credits)

ACC CRED: Cost Accounting (3 credits)

The newest version of the Financial Management course (AF-1408-0145) (9/02 – 9/07 and 10/07 – present) comes in as:

PSC CRED: Public Finance (3 credits) (not available if course is taken after 10/07)

FIN CRED: Financial Analysis (3 credits)

ECO CRED: Economic Analysis (2 credits)

MGT CRED: Operational Management (1 credit)

Defense Acquisition University

Defense Acquisition University, Fort Belvoir, VA, has campuses at various locations across the country. With the approval of the Acquisitions Administration concentration and graduate certificate, courses from the Defense Acquisition University (DAU) have been identified for transfer credit.

The following courses may be used as substitutes for the elective courses on the Acquisitions Administration concentration and certificate:

Central Michigan University Transfer Credits accepted from Defense Acquisition University courses

Course	Title	ACE #	CMU Award	Learning Outcomes (per the ACE exhibit)
CON 234	Contingency Contracting	DD-1408-0033 5/99 - present	MGT CRED: Contract Mgmt. (3 credits)	Upon completion of the course, the student will be able to provide direct contracting support to joint operational and tactical forces engaged in the full spectrum of military operations, both domestic and overseas.
CON 353	Advanced Business Solutions for Mission Support	DD-1408-0056 10/04 - present	MSA CRED: Adv. Contracting (3 credits)	Upon completion of the course, the student will be able to think critically, solve problems, assess risks, understand ethical behavior, and understand contracting contracting policy issues.
IRM 303	Advanced Information Systems Acquisition	DD-0326-0005 10/95 - September 2007	BIS CRED: Info. Sys. Acquis. (3 credits)	Upon completion of the course, the student will be able to apply management and decision making skills as well as information systems/information technology knowledge to the activities associated with the planning, organizing, directing and controlling information systems acquisition programs at the senior (or executive) level. In addition, the student should have effective team development and management skills.
LOG 201	Intermediate Acquisition Logistics	DD-0326-0010 10/01 - present	IET CRED: Adv. Logistics (2 credits)	Upon completion of the course, the student will be able to apply systems engineering concepts, calculate and analyze life-cycle costs and perform risk analysis
LOG 235B	Performance Based Logistics	DD-1408-0060 3/04 - present	IET CRED: Supply Chain Mgmt. (1 credit)	Upon completion of the course, the student will be able to identify concepts and principles in supply chain management, apply concepts and techniques in supply chain management, and think critically about supply chain solutions and alternatives.
PMT 352	Program Management Office	DD-1408-0046 6/02 - present	MGT CRED: Acquis. Mgmt. (3 credits)	Upon completion of the course, the student will be able to produce effective level III programs; manage acquisition professionals; apply critical thinking and program solving skills throughout the manage defense system life cycle; develop solutions to cost, schedule, and performance issues; and evaluate trade-offs in program decisions in compliance with the DoD 5000 series directives.
PMT 401	Program Manager's	DD-1408-0044 1/03 - present	MGT CRED Strategic Mgmt. (3 credits)	Upon the completion of the course, the student will be able to think strategically in making decisions that involve engineering, economics, politics, and military requirements.

Course	Title	ACE #	CMU Award	Learning Outcomes
PMT 402 or PMT 303	Executive Program Manager's Course	DD-1408-0019 8/94 - 5/06 and 6/06 - present	MGT CRED: Program Mgmt. (3 credits) After 6/06: CPS CRED: Sys. Mgmt. (3 credits)	Upon completion of the course, the student will be able to coordinate among program functional areas; integrate cost, schedule, and performance; perform risk analysis and trade off analysis; develop the long-range, innovative acquisition strategy essential to the development of a technology or weapon and its manufacturing and fielding; conduct an assessment of an ACAT 1 or 2 level program; analyze problems; and distinguish between relevant and irrelevant information to make logical judgments. The student will develop an independent study in program management under the faculty direction.
PMT 403 or PMT 305	Program Manager's Skills	DD-1408-0021 6/96 - 5/06 and 6/06 - present	MGT CRED: Program Mgmt. (1 credit prior to 6/06) (3 credits 6/06 - present) After 6/06: CPS CRED: Systems Mgmt. (3 credits)	Upon completion of the course, the student will be able to assess life cycle program management alternatives, recognize test and evaluation risks and enablers, develop program risk management, validate performance-based outcomes, and evaluate international security assistance programs
PQM 301 or PRD 301	Advanced Production and Quality Management	DD-1408-0010 10/93 - 5/06 and 6/06 - present	IET CRED: Tech Mgmt. (3 credits) After 6/06, no change in award	Upon completion of the course, the student will be able to identify and analyze policy issues related to selection, development, and evaluation of industrial suppliers; review and define quality requirements in the design and production of manufactured products; and evaluate the effectiveness of a manufacturing organization.
SYS 301	Advanced Systems Planning, Research, Development, and Engineering	DD-1408-0016 6/96 - 9/07	IET CRED: Tech. Mgmt. (3 credits)	Upon completion of the course, the student will demonstrate competence in the technical management of engineering processes, procedures, and tools used during the acquisition cycle. Students will be able to apply appropriate tools from the areas of risk management, modeling and simulation, trade off analyses, and configuration management to evaluate and control the evaluation of a new system.

Acquisitions Administration students may transfer up to 9 credits from this list to satisfy concentration requirements. CMU's MGT 533 and PSC 522 are required courses on the concentration.

Reviewed 6/08

Acquisitions Administration students may transfer up to 9 credits from this list to satisfy concentration requirements. CMU's MGT 533 and PSC 522 are required courses on the concentration.

National Defense University's IRM College (Washington, DC) certificate programs have been evaluated for use on the General Administration, Information Resource Management, and Leadership concentration. Please use the following table to recommend transfer credit (courses are referenced by abbreviations, such as ARC or MOP):

CIO certificate program	<p>IRM - students are eligible for CPS 603 waiver, 15 graduate credit hours accepted, possibly 3 more credits on a case by case basis Students are eligible for CPS 603 waiver, required CIO comes in as MSA 675 (MOP), electives (CWC and AII) ITA, ARC, DMS, IMP, or CST come in as BIS 634 MTI or ITP come in as BIS 635 or CPS 612 GEN comes in as BIS 630 EGV, LDC, or PRI as elective credit</p> <p>GA - 15 graduated credit hours accepted Required CIO comes in as MSA 675 (MOP), electives (CWC and AII) ITA, ARC, DMS, IMP, or CST come in as BIS 634 or CPS 603 MTI or ITP come in as BIS 635 or CPS 612 GEN comes in as BIS 630 EGV, LDC, or PRI as elective credit</p>
EA certificate program	<p>IRM - students are eligible for CPS 603 waiver, 12 graduate credit hours accepted, possibly 6 more on a case by case basis CPS 603 waived, required EA courses come in as BIS 634 (IMP or ARC), 9 hours of electives (DMS, PRI, and GIG or FAC), BIS 630 (PMA) and BIS 635 or CPS 612 (EAP)</p>
IT-PM certificate program	<p>IRM - students are eligible for CPS 603 waiver, 12 graduate credit hours accepted, possible 3 more on a case by case basis BIS 634 (ITA or CST), BIS 630 (SAL), BIS 635 (ITP) and elective credit (BBC or IPL)</p>
Advanced Management Program (AMP) (PRI and AII)	<p>IRM or GA - 15 graduate credit hours accepted, possible 3 more on a case by case basis CPS 603 (IRM), BIS 634 (IMP or ITA), MSA 675 (MOP), electives</p>
OT certificate program	<p>Leadership - 15 graduate credit hours accepted, students are required to take PSC 785 to complete the concentration Student will have an 18 hour concentration: PSC 785 plus 15 hours of substitute Leadership concentration courses. Required OT courses: TAS, MAC, and LSI plus two of the following: DTF, NCW, ESG, KMI, IWS, IOS, DBE, SPA, CIP, COO, HST, HLS and ICS</p>

Central Michigan University Military Transfer Credit Quick Guide

ACE #	Title	Location	CMU Award	Credits
AIR FORCE COURSES				
AF-1408-0099 (10/91 - 11/04) and curriculum review	Air University/Professional Military Comptrollers Course	Maxwell AFB	MSA 634, Managerial Accounting Concepts, and Economics credit	6 credits
AF-1408-0150 (10/04 - present)	Defense Financial Management	Maxwell AFB	MSA elective credit	3 credits
AF-2203-0055 (8/89 - present)	Air University/Squadron Officer School Note: No credit is available for the non-resident or distributed learning versions	Maxwell AFB	MSA elective credit	3 credits
Based on curriculum review	Air Command and Staff College and Air War College (Air University)	Maxwell AFB	Requests for students in ACSC or AWC between Oct. 1999 and June 2004 will be evaluated on a case by case basis. After 2004, transfer credit requests will be reviewed on a course by course basis	6 credits available from an earned master's degree
AF-1408-0002 (5/92 - 4/04)	Financial Management Officer (Financial Analysis)	Sheppard AFB	Political Science credit and Accounting credit	6 credits
AF-1401-0127 (1/99 - present)	Basic Financial Management Officer	Sheppard AFB	Political Science credit and Accounting credit	6 credits
AF-1408-0145 (9/02 - 9/07 and 10/07 - present)	Financial Management Officer	Sheppard AFB and Keesler AFB	Political Science credit, Finance credit, Economics credit, and Management credit (PSC credit not available after 10/07)	9 credits
AF-0709-0034 (11/94 - present) and curriculum review	Health Services Administration	Sheppard AFB	HSC 581, Managed Care and HSC 572, Quality Improvement	6-9 credits
ARMY COURSES				
AR-1511-0021 (8/88 - present)	Army War College	Carlisle Barracks, PA	Management credit and Political Science credit	9 credits
AR-1408-0283 (4/01 - present)	Combined Logistics Captains Career, Phase 1	Army Logistics Mgmt. College, Fort Lee, VA	MSA elective credit	3 credits
AR-1408-0284 (10/99 - present)	Combined Logistics Captains Career, Phase 3, after 5/06 course retitled as Quartermaster Captains Career	Army Logistics Mgmt. College, Fort Lee, VA	Management credit	3 credits

<i>ACE #</i>	<i>Title</i>	<i>Location</i>	<i>CMU Award</i>	<i>Credits</i>
AR-1402-0164 (1/93 - 12/02)	Operations Research Systems Analysis Military Applications (ORSA MAC) Phases 1 and 2	Army Logistics Mgmt. College, Fort Lee, VA	MSA 640: Quan. Appl. Decision Making and MSA elective credit available for students taking the course prior to December 2002	6 credits
AR-1402-0222 (1/03 - present)	ORSA Military Applications, Phase II	Army Logistics Mgmt. College, Fort Lee, VA	MSA 640: Quan. Appl. Decision Making and MSA elective credit	6 credits
AR-1405-0211 (1/98 - present)	Logistics Exec. Dev. Course	Army Logistics Mgmt. College, Fort Lee, VA	MSA 640, Quan. Appl. Decision Making, Economics credit, and Management credit	9 credits
AMSC-0001 (5/97 - 7/04) From the National Guide to College Credit for Workforce Training	Army Management Staff College (Sustaining Base Leadership and Mgmt.)	Fort Belvoir, VA	MSA 620, Effective Admin./Org. Beh. PSC 514, Amer. Public Pol. Making, PSC 711, Public Personnel Admin., and Management	15 credits
AMSC-0002 (5/98 - 7/04) From the National Guide to College Credit for Workforce Training	Army Management Staff College (Sustaining Base Leadership and Mgmt.) Nonresident	Fort Belvoir, VA	MSA 620, Effective Admin./Org. Beh., PSC 514, American Public Pol. Making, Political Science credit and Management credit	15 credits
AMSC-0005 (8/04 - 4/07) From the National Guide to College Credit for Workforce Training Note: This course is being eliminated as of December 2006 for the Resident version and April 2007 for the Non-Resident version	Army Management Staff College (Sustaining Base Leadership and Mgmt.) Resident and Non-Resident	Fort Belvoir, VA	For students admitted to CMU starting January 2007 and taking the SBLM course after July 2004, 9 credits are available: MSA 620, Eff. Admin./Org. Beh. PSC 514, Amer. Public Pol. Making, PSC 711 Public Personnel Admin. For students admitted to CMU prior to January 2007 and having completed the SBLM course, 15 credits are available.	9-15 credits

<i>ACE #</i>	<i>Title</i>	<i>Location</i>	<i>CMU Award</i>	<i>Credits</i>
Based on curriculum review (10/96 - 5/04)	Combined Arms and Services Staff School (CAS3) Resident and Reserve Component (1-250-C10)	Fort Leavenworth, KS	MSA elective credit	3 credits
Based on curriculum review	Extended classroom version ("M" designator) of legacy CGSOC/ Note: credit is not available for "S" designator courses	Various site locations	MSA 675, Strategic Policy Admin. and MSA elective credit	9 credits
Based on curriculum review (2002 - 2003)	Command and General Staff Officers Course (Intermediate Level Education Curriculum)	Fort Leavenworth, KS and approved "course locations"	MSA 675, Strategic Policy Admin. and MSA elective credit	15 credits
Based on curriculum review (2004 - 2008)	Command and General Staff Officers Course (Intermediate Level Education Curriculum)	Fort Leavenworth, KS and approved "course locations"	MSA 675, Strategic Policy Admin. and MSA elective credit	15 credits
DEPARTMENT OF DEFENSE COURSES				
DD-0326-0002 (1/99 - present) and curriculum review	Joint and Combined Staff Officer Course	Joint Forces Staff College, Norfolk, VA	Varies depending on MSA concentration	6-9 credits
DD-0326-0003 (11/00 - present) and curriculum review	Joint and Combined Warfighting Course	Joint Forces Staff College, Norfolk, VA	Varies depending on MSA concentration	6-9 credits
DD-1408-0033 (5/99 - present)	Contingency Contracting CON 234	Defense Acquisition University	Management credit	3 credits
DD-0326-0005 (10/95 - 9/07)	Advanced Information Systems Acquisition IRM 303	Defense Acquisition University	Business Information Systems credit	3 credits
DD-0326-0010 (10/01 - present)	Intermediate Acquisitions Logistics LOG 201	Defense Acquisition University	Industrial Education and Technology credit	2 credits
DD-1408-0046 (6/02 - present)	Program Management Office PMT 352	Defense Acquisition University	Management course	3 credits
DD-1408-0044 (1/03 - present)	Program Manager's Skills PMT 401	Defense Acquisition University	Management credit	3 credits

<i>ACE #</i>	<i>Title</i>	<i>Location</i>	<i>CMU Award</i>	<i>Credits</i>
DD-1408-0019 (8/94 - 5/06 and 6/06 - present)	Executive Program Manager's PMT 402 or PMT 303	Defense Acquisition University	Version 1: Management credit and Version 2: Computer Science credit	3 credits
DD-1408-0021 (6/96 - 5/06 and 6/06 - present)	Program Manager's Skills PMT 403 or PMT 305	Defense Acquisition University	Version 1: Management credit and Version 2: Computer Science credit	1-3 credits
DD-1408-0010 (10/93 - 5/06 and 6/06 - present)	Advanced Production, Quality, and Manufacturing PQM 301 or PRD 301	Defense Acquisition University	Industrial Education and Technology credit	3 credits
DD-1408-0016 (6/96 - 9/07)	Advanced Systems Planning, Research, Development, and Engineering SYS 301	Defense Acquisition University	Industrial Education and Technology credit	3 credits
NATIONAL DEFENSE UNIVERSITY, IRM COLLEGE CERTIFICATE PROGRAMS				
<i>Source of Evaluation</i>	<i>Title</i>	<i>Location</i>	<i>CMU Award</i>	<i>Credits</i>
Curriculum Review	CIO certificate program	National Defense University, IRM College	15 graduate credit hours accepted, students eligible for waiver of CPS 603, Computer Information Systems (GA and IRM)	15 credits
Curriculum Review	EA certificate program	National Defense University, IRM College	12 graduate credit hours accepted, students eligible for waiver of CPS 603, Computer Information Systems (IRM)	12 credits
Curriculum Review	IT-PM certificate program	National Defense University, IRM College	12 graduate credit hours accepted, students eligible for waiver of CPS 603, Computer Information Systems (IRM)	12 credits
Curriculum Review	AMP	National Defense University, IRM College	15 graduate credit hours accepted (GA and IRM)	15 credits
Curriculum Review	OT certificate program	National Defense University, IRM College	15 graduate credit hours accepted. Students are required to take CMU's PSC 785 Strategic Leadership, to complete the concentration. (Leadership)	15 credits

These are the most requested courses. Other military courses are evaluated, as needed, and credit awarded based on the ACE Guide. 6/08

References

www.militaryguides.acenet.edu
www.acenet.edu/NationalGuide

❖ **Military Transcripts**

Air University

www.maxwell.af.mil/au/cf/auregistrar

Army Logistics Management College

www.almc.army.mil/ALMC_transcripts.htm

Command and General Staff College

https://cgsc.leavenworth.army.mil/dcs/registrar/transcripts/transcript_req.asp

Defense Acquisitions University

www.dau.mil/registrar/faq.asp#transcript
www-cgsc.army.mil/DCS/registrar/transcripts/index.asp

Joint Forces Staff College

www.jfsc.ndu.edu/alumni/transcript_request.rtf

National Defense University

www.ndu.edu/aa/transcripts.cfm

U.S. Army War College

www.carlisle.army.mil/usawc/daa/external_site/Transcript%20Request%20Form.doc